#### **GDPR** statement

This meeting is being recorded

Please be aware that your name will be recorded. The legal basis for using your personal information is to comply with legislation. The Minutes are available to the Public from bsac.com



# Welcome

BSAC
Annual General Meeting
2022



#### Introductions

**Speakers & moderator** 

How the meeting will work:

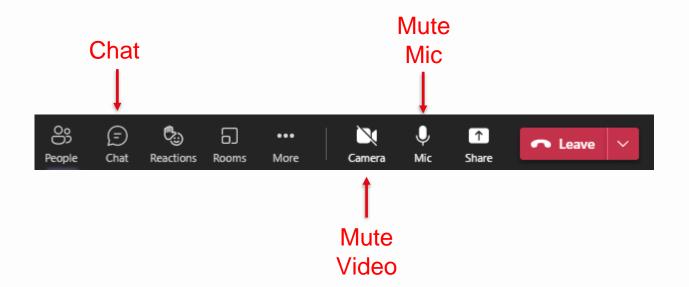
- Microphones & video will be muted centrally
- Asking questions
  - Q&A in advance (on website)
  - Please use chat, even if just to say you want to speak, or raise hand
  - Will pause for questions at the end of each presentation
- Voting on resolutions using Teams poll is now open. The link has been shared on chat window - voting closes at 10:40).
- Ad-hoc polls via forms



#### **Teams controls**

#### **Using Teams**

- Microphone and video muted centrally
- Questions via chat only





# **Agenda**

Time	Topic	Presenter
10:00	Welcome & agenda. Voting opens	Maria Harwood (Chair)
10:05	Secretary report	Edward Haynes (Hon Sec)
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11:45	Meeting close	



# Honorary Secretary Edward Haynes

Annual General Meeting 2022



## **Approval of minutes**

1. Approval of the minutes of the previous AGM

# **Questions?**



## **Ordinary Resolution to appoint auditors**

- 1. To appoint Azets Audit Services as the Company's auditors to hold office from the conclusion of the Annual General Meeting until the conclusion of the next general meeting of the Company at which the Company's annual accounts and reports are laid before the meeting
- 2. To authorise the BSAC Council to set the remuneration of the auditors

# **Questions?**



# **Special Resolution**

The articles of association of the Company appearing on the Company's Website via the following link: www.bsac.com/proposedarticles and headed "BSAC Articles of Association May 2022 (For AGM Approval)" be adopted as the new articles of association of the Company in substitution for, and to the exclusion of, the existing articles of association of the Company titled "BSAC Articles of Association July 2020".

Not part of the special resolution: With a copy of the draft Articles is a detailed change document, also available on the BSAC website, at www.bsac.com/proposedarticles

# **Questions?**



# **Agenda**

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# Chair Report Maria Harwood

Annual General Meeting 2022



### **Content**

**Strategic focus** 

**Review of 2021** 

2022 so far

**Thanks** 



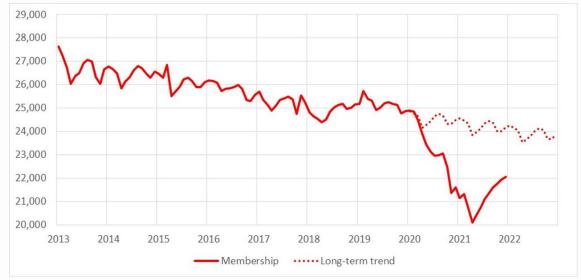
## Reminder - why we need to change

Industry & society trends

Declining & ageing membership

COVID magnified impact







## **Strategic Plan progress**

#### **Diving & Training**

- Advanced Ocean Diver
- Branch centre partnerships

#### Community

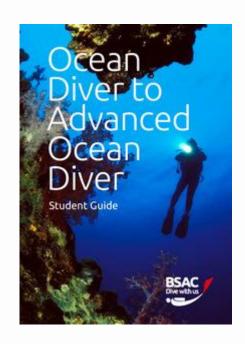
- Launch of App
- Know & Grow webinars

#### **Environment**

- Environment policy
- Citizen science projects

#### **Delivery**

- Strengthening HQ team
- Governance changes
- Data driven
  Copyright © BSAC 2022

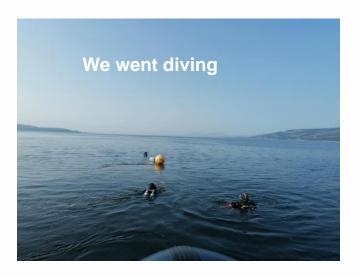








# 2021 in pictures









**BSAC Egypt** 



#### 2021 in numbers

3,439 new members 22,047 total members

653 Ocean Diver qualifications 3,936 total qualifications

146 ITS events 1113 participants

161 new OWIs 6,635 total instructors

(72 qualified under Sport Eng)

26 centre-branch partnerships 17 qualifications

60 webinars 4620 attendees

95 clubs signed up for 55 new live websites websites



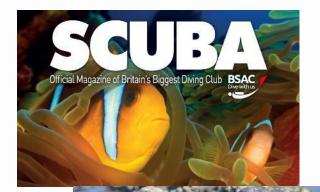
## We can all help

#### **Recruit & retain members**

- 944 left after 1<sup>st</sup> year, still unqualified (Covid impact?)
- Over 200 unanswered branch queries every month
- Reach out for (& offer) help
- Know & Grow workshops
- DO workshops
- Realism re branch capacity
- Branch centre partnerships
- Regional teams
- Other local branches



### 2022 – so far....





Operation Oyster Update
Webinar

ITS catc







# Can you help

#### Can you offer expertise in any of these areas?

- Marketing & Communications, especially digital
- Business development and securing external funding
- Community platforms
- IT solution architecture and implementation advice

Please email maryt@bsac.com



# Thank you



Claire Howard Council



James Mudge Council



**Gerry Anderson**Council



Nigel Rogers
Chair of Audit Committee



Celia Marlowe Council



**Andy Shenstone** Council



**Phil Harrison** Vice president



# Welcome (or welcome back)



**Edward Haynes** Chair



John Gibbon Council member



**Lisa Shafe**Council member



Helen Howard-Jones Council member



# Thank you

To all volunteers, and HQ team – we wouldn't be here without you All of you for sticking with us during difficult period





# Thank you

**Any questions** 





# **Agenda**

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# Annual Report 2021

Annual General Meeting 2022



## Key messages of 2021

#### Membership

- New members up 919 from 2,520 in 2020 to 3,439.
- Fully paid members up 453 from 21,594 in to 22,047.

#### **Operating Income**

 Operating income up 6% from £1.4m to £1.5m in part due to pack sales and instructor training recovering.

#### **Expenditure**

 Expenditure decreased from £1.6m to £1.5m, as savings on digital SCUBA continued as well as savings made in 2020.

#### **Grant income**

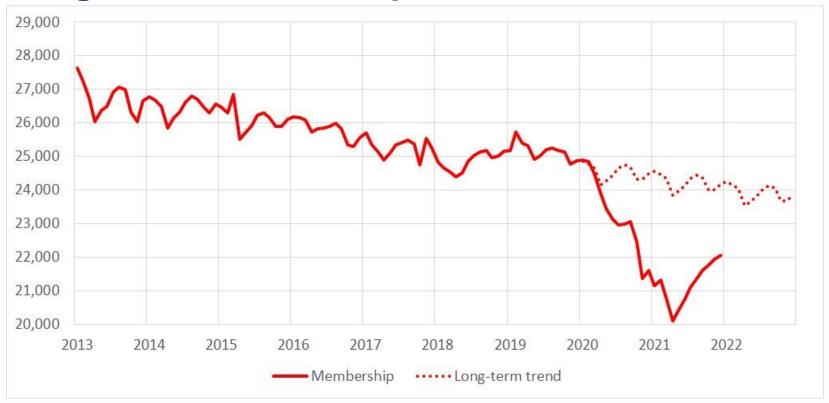
Grant income of £107k was released to the P & L in 2021.

#### **Overall impact**

Including the £107k grant, BSAC made a surplus of £100k.



## Long term membership trend

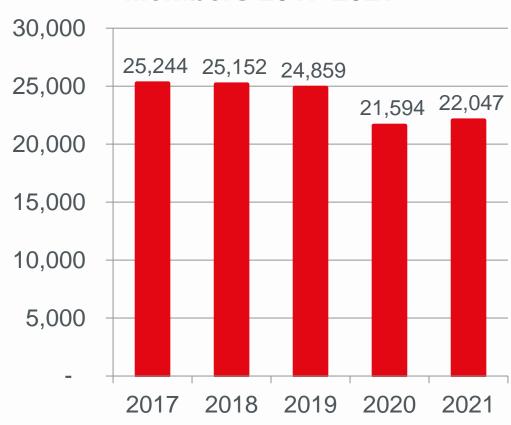


- Covid hit membership hard in 2020, especially new members.
- We have seen a bounce-back in 2021.
- We need to reverse not only the impact of Covid, but also the longterm decline.

## **Membership**

- Fully paid member numbers have increased by 3,310 for 2021.
- Covid restrictions eased in July which contributed to new members being up from 2,520 to 3,439.
- Renewals held up, especially Direct Debits.
- At April 2022 members are 22,120.

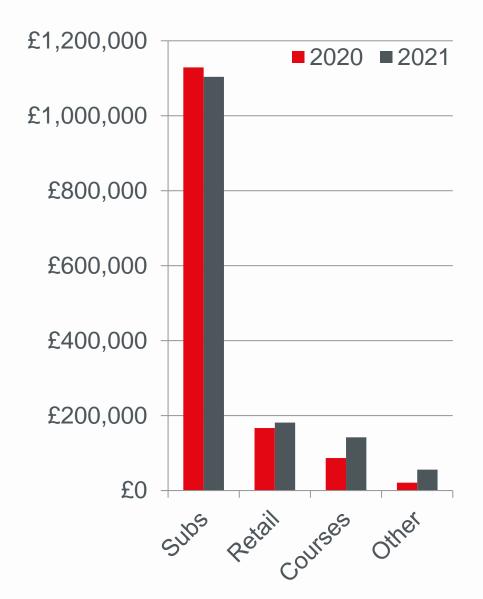
#### Members 2017-2021





#### Income

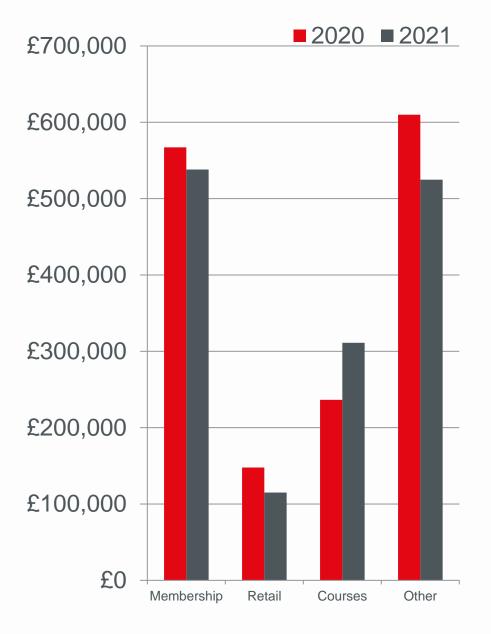
- Income is largely driven by subscriptions. Income from subscriptions fell by £25k as average membership was down (although year end membership was up).
- Course income increased by £55k.
- Training pack and other sales increased by £14k.
- Overseas royalties and fees were up £33k.
- Overall impact was an increase of £79k (6%) from £1.404m to £1.483m.





#### Costs

- We took action to reduce costs in 2020 and these savings continued into 2021.
- £29k from switching to a digital version of SCUBA for part of the year.
- £33k from cost of sales savings.
- Overall impact was a fall of £72k (5%) from £1.561m to £1.489m.





#### **Overall Performance**

# Pre-tax operating deficit (excludes grants)

- 2021 (£6,427)
- 2020 (£157,566)

# Post-tax surplus (includes grants)

- 2021 £101,165
- 2020 £92,390



# **Surplus 2017-2021**

- We invested in the website & digital services between 2016-2018
- The operating deficit for 2021 was (£6,427) but after applying the grant income that improves to a surplus of £101,165
- Cash and budget for 2022 remains tight and is being closely monitored

# Surplus/Deficit £150,000 £100,000 £50,000 £0 2019 2020 2021 $\Omega_{V}$ (£50,000)(£100,000)(£150,000)(£200,000)(£250,000)

(£300,000)



# **Balance Sheet**

 Reserves increased by £100k due to the overall surplus for the year





#### Review of 2021

#### What happened?

- Digital SCUBA/ bi-monthly printed
- eLearning
- Online TIE's continued
- Webinars
- Sport England grant £107k
- Sport England OWI/DL project
- Local authority grant £25k
- Staff reduction
- Sale of HQ building fell through
- 2021 3 year rolling strategy 2022-2024
- Recruitment HoDT



#### **Audit 2021**

#### **Outcome of audit**

- Scope of Audit was reviewed to reduce fees.
- Auditors report a clean Audit Report with no issues raised at the audit review meeting.
- The independent BSAC audit committee are pleased with the auditors findings and with the strength of the financial controls in place.
- Management accounts continue to be presented to Council monthly and discussed in detail at board meetings.
- 1<sup>st</sup> quarter results for 2022 indicate a small surplus for the year, unless a decision to invest in strategy is made later in the year.



# **Thanks to retiring Audit Chair**

### **Nigel Rogers**





## 2022 and beyond

- 2022 has started well, but we are cautious given the current economic environment.
- Loyal members stayed with us during 2020 and 2021 and this is expected to continue in to 2022 so we build on that core base.
- New strategy is in place to deliver the change required to rebuild the organisation.



# Questions?



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# NDO Report Dom Robinson on behalf of Dai Atkins

Annual General Meeting 2022



## **National Diving Committee**

#### **Steering Group**

- Coaching
- Diving Activity
- Diver Training
- Instructor Training
- Safety
- Snorkelling
- Technical



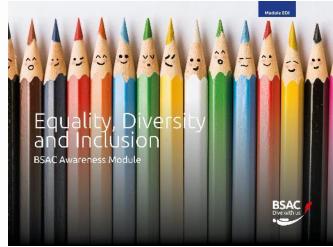


## Coaching

#### **Branch, Regional and National support**

- Special interest webinars
  - 220 webinars hosted
  - 8,000 attendees
- Reinstatement of PoE
- Equality, Diversity and Inclusivity training
- Excellent uptake of the Sport England funded scheme to develop more Dive Leaders > OWIs



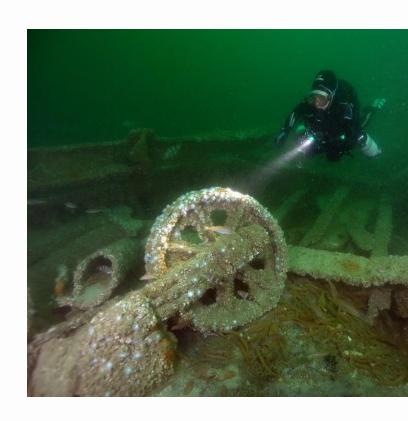




## **Diving Activity**

#### **Diving with a Purpose**

- New/reinvigorated group
- Projects
- Expeditions
- Branch & Group activities
- Environmentally aware training module
- Supports community & environmental aspects
- Engaging members at all levels of experience
- Developing links with others to widen opportunities, e.g. NAS, Seasearch





## **Diver Training**

#### **Our Diving Products**

- Advanced Ocean Diver complete
- Nitrox workshop(OD Level) revised
- New courses
  - Primary Donate
  - Tables workshop
- Dive Leader review in progress
- eLearning platform
  - Foundation courses (DD, OD, AOD, SD)
  - AED Awareness
  - EDI





## **Instructor Training**

#### **Keeping the ITS Active!**

- Hybrid online OWIC pilots
- Resumption of ITS activities
- ITS Resources on main website
- Sport England
  - Support instructor development
  - Predominantly OWIs but also engages Als and higher to support the structure
- Instructor training webinars
  - ITs & Course Senior Instructors & Examiners







## **Safety**

#### **Keeping You Safe**

- Return to Diving Guidance
  - Shore and boat diving
  - Pools and clubs
  - Instructing and group operations
- Medical Guidance
- Resuscitation Council guidance
- Safety webinar series
- 250+ AED Instructors recertified







## **Snorkel Training**

#### **Our Snorkelling Products**

- SITCA materials revised
- New materials:
  - ASITCA
  - Snorkel Guide (in progress)





#### **Technical**

#### Staying at the Forefront

- New courses
  - Twinset Instructor workshop
  - MOD 2
- Involvement with RTC, CRISAG and ISO development standards for
- Technical Instructor Courses in ITS
- Highly active on social media





## What About Diving?!!



#### On the up!





























## **Safety Commendations**

#### **CPR** to pool trainee

Jeremy Coton, Matt Pryme

#### **CPR to diver in distress**

 Mike Morgan, Imogen Broad, Rhian Antony, Aidan Smith, Michael Bramham Michael van Cauter.

#### Rescue & CPR

Izaak Aitken, Scott Gillham, Paul Towers

#### **CPR** to unconscious diver

 Quentin Spottiswood and the Southern Scuba rescue team





#### **Diver Awards**

#### **First Class Diver**

- 2 successful candidates in 2021
  - David Ashmore
  - Stephen Winstanley
- Most Meritorious Dead heat!





#### **Instructor Awards**

#### **Open Water Instructor**

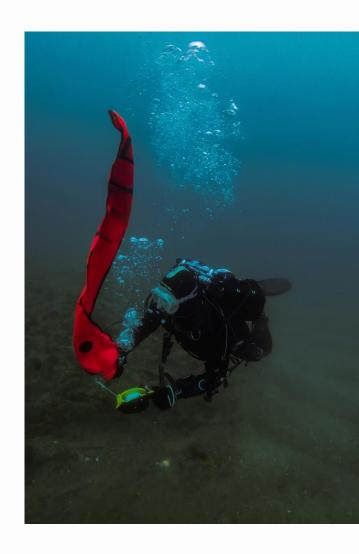
- 161 successful candidates in 2021
- Most meritorious Alexis Moreno

#### **Advanced Instructor**

- 12 successful candidates in 2021
- Most Meritorious Cara Nicholson

#### **National Instructor**

- 2 successful candidates in 2021
  - John Potten
  - Dave Woodward
- Most Meritorious John Potten





#### Wilkinson Sword

Awarded annually to the candidate who has the most admirable performance in a BSAC nationally assessed examination

Jacob Broughton-Venner





#### **Volunteer of the Year**

Presented to the BSAC member who goes that extra mile in the promotion of BSAC and their own club's aims and objectives

Johnathan Hudson





## **Special Thanks**

#### Staff and Volunteers

- Diving & Training Team HQ
  - Jim, Adrian, Geoff, Diane & Jenny
- NDC
  - Coaching Mark Paisey
  - Activities Jane Maddocks
  - ITG Ginge Crook
  - Safety Jon Parlour
  - STG Sophie Rennie
  - Technical Sophie Heptonstall
- Regional Coaches
- All our volunteers





# Questions?



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## **Declare results of voting**

Number of eligible voters	20,466
Total number of votes cast:	1,056
Turnout:	5.2%
Number of votes found to be invalid:	0
Total number of valid votes to be counted:	1,056



## **Announce results of voting Ordinary resolutions**

#### Appointment of auditors

To appoint Azets Audit Services as the Company's auditors to hold office from the conclusion of the Annual General Meeting until the conclusion of the next general meeting of the Company at which the Company's annual accounts and reports are laid before the meeting

RESULT	No. votes	% of valid vote
For	415	98.11%
Against	20	1.89%
As they see fit	619	



## **Announce results of voting Ordinary resolutions**

To authorise the BSAC Council to set the remuneration of the auditors

RESULT	No. votes	% of valid vote
For	439	98.20%
Against	19	1.80%
As they see fit	598	



## Announce results of voting Special resolution

The articles of association of the Company appearing on the Company's Website via the following link: www.bsac.com/proposedarticles and headed "BSAC Articles of Association May 2022 (For AGM Approval)" be adopted as the new articles of association of the Company in substitution for, and to the exclusion of, the existing articles of association of the Company titled "BSAC Articles of Association July 2020".

RESULT	No. votes	% of valid vote
For	609	97.53%
Against	26	2.47%
As they see fit	421	



#### **AGM 2022 Council Election Results**

#### **Voting Process**

- Election administered by Civica as usual
- Nominees sent in their nomination which they checked before going live on Civica
- Any BSAC members entitled to vote were sent codes to vote on Civica's website
- Members were reminded by email to vote
- Publicity re the election was via normal channels (SCUBA magazine, BSAC Talk, blog, etc.)



#### **AGM 2022 Council Election Results**

#### **Nominations**

**BSAC Chair** 

Two nominations

**Council Members** 

Three nominations for four available Council seats, all elected unopposed

John Gibbons,

**Helen Howard-Jones** 

**Lisa Shafe** 



# **AGM 2022 Council Election Results**

**Voting: BSAC Chair** 

**Edward Haynes - 687 votes - Elected** 

**Andrew Shenstone - 665 votes** 

Number of eligible voters:	20,466
Total number of votes cast:	1,415
Turnout:	6.9%
Number of blank votes	68
Total number of valid votes counted:	1,352







# Questions?



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### AOB?

**Opportunity for post-meeting Q&A** 

Email maryt@bsac.com



## Thanks to retiring BSAC Chair

**Maria Harwood** 



# Keep in touch

bsac.com

facebook/britishsubaquaclub twitter.com/bsacdivers

(0)151 350 6200 | info@bsac.com

